

Programme Management

Industry Issues

All organisations have to introduce change in the way they conduct their business. In many cases set of activities required to deliver this change becomes a complex series of interdependent projects – a programme – requiring significant skills in project and programme management. This can impose significant strain on the operations of an organisation – with the potential for a decrease in performance for “Business as usual” while the new projects and programmes are developed. Staff with the skills to achieve this balance of change and project management can be difficult to identify within the organisation without impacting the business.

Rawlings approach

The Rawlings approach is based upon wide ranging experience of programme and project management and recognition of the many critical factors that must be addressed to ensure success. Based on work carried out and experience obtained with the major Consultancies System Integrators and “Corporates” within a variety of business sectors, our consultants fit appropriate programme management frameworks, tools and techniques to client requirements. Rawlings & Co approach covers:

- Development of robust business cases including comparative project analysis, financial evaluation (DCF, IIR) and effective cost/benefit analysis;
- Setting up of programme control mechanisms (project office, registration and tracking, project plans tracking, risk profiling and benefits delivery tracking);
- Inclusion of financial performance evaluation (Earned Value techniques) for an understanding of real progress;
- Robust risk analysis and management techniques;
- Development of robust project teams, staff management and the management of all inter and extra project relationships (sponsors and stakeholders);
- Quality review and benefits tracking – managing the outcomes;
- Effective programme communications and reporting.

All of these aspects are managed within an overarching programme management framework, working in conjunction with key client staff, to make sure that the introduction of change and management of the business are worked hand-in-hand.

Why Rawlings & Co

Rawlings & Co approach is based upon:

- “best of breed” tools and techniques
- customised to meet the particular requirements and constraints of a given programme
- applied by exceptionally experienced “practitioners”.